

***BARNSTABLE COUNTY RETIREMENT ASSOCIATION***

***FINANCIAL STATEMENTS***

***YEAR ENDED DECEMBER 31, 2019***

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# ***Financial Section***



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## **Independent Auditor's Report**

To the Honorable Barnstable County Retirement Board  
Barnstable County Retirement Association  
Barnstable, Massachusetts

## **Report on the Financial Statements**

We have audited the accompanying financial statements of Barnstable County Retirement Association (BCRA) as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Barnstable County Retirement Association's financial statements as listed in the table of contents.

## **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Barnstable County Retirement Association as of December 31, 2019, and the results of its operations and changes in its financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis; the Schedule of Changes in the Net Pension Liability and Related Ratios; the Schedule of Contributions; and the Schedule of Investment Returns be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the financial statements, and other knowledge we obtained during our audit of the financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

## **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated August 25, 2020, on our consideration of the Barnstable County Retirement Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Barnstable County Retirement Association's internal control over financial reporting and compliance.

## **Restriction on Use**

This report is intended solely for the information and use of the Barnstable County Retirement Association, the Public Employee Retirement Administration Commission and all member units and is not intended to be and should not be used by anyone other than these specified parties.

*Powers & Sullivan LLC*

August 25, 2020

## ***Management's Discussion and Analysis***

As management of the Barnstable County Retirement Association, we offer readers of these financial statements this narrative overview and analysis of the financial activities for the year ended December 31, 2019. The Association complies with financial reporting requirements issued by the Governmental Accounting Standards Board (GASB).

The GASB is the authoritative standard setting body that provides guidance on how to prepare financial statements in conformity with generally accepted accounting principles (GAAP). Users of these financial statements rely on the GASB to establish consistent reporting standards for all governments in the United States. This consistent application is the only way users can assess the financial condition of a public retirement system compared to others.

### **Financial Highlights**

- The Association's assets exceeded its liabilities at the close of the most recent year by \$1.2 billion (net position).
- The Association's net position increased by \$168.7 million for the year ended December 31, 2019.
- Total investment income was \$178.1 million; investment expenses were \$6 million; and net investment income was \$172.2 million.
- Total contributions were \$100.6 million including \$65.9 million from employers, \$29.4 million from members, and \$5.3 million from other transfers in and settlements.
- Retirement benefits, refunds and transfers to other systems amounted to \$102.6 million.
- Administrative expenses were \$1.5 million.
- The Total Pension Liability is \$2.0 billion as of December 31, 2019 while the Net Pension Liability is \$751.3 million.
- The Plan fiduciary net position as a percentage of the total pension liability is 62.34%.

### ***Overview of the Financial Statements***

This discussion and analysis is intended to serve as an introduction to the Association's fiduciary financial statements. These fiduciary financial statements comprise of four components: 1) management's discussion and analysis, 2) fiduciary financial statements, 3) notes to the financial statements and 4) required supplementary information.

### **Fiduciary Financial Statements**

The *statement of fiduciary net position* presents information on all assets and deferred outflows less deferred inflows and liabilities with the difference reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position is improving or deteriorating.

The *statement of changes in fiduciary net position* presents information showing how the Association's net position changed during the most recent year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, additions and deductions are reported in this statement for some items that will only result in cash flows in future periods.

### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the fiduciary financial statements.

**Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the Schedule of Changes in the Net Pension Liability and Related Ratios; the Schedule of Contributions; and the Schedule of Investment Returns be presented to supplement the financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the financial statements in an appropriate operational, economic, or historical context.

**Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of the Association’s financial position. The Association’s net position was \$1.2 billion at the close of 2019.

The assets accumulated are held to provide pension benefits for qualified retirees along with active and inactive employees of the member units. At year-end the Association’s net position includes investments of \$1.2 billion, cash and cash equivalents of \$3.0 million and accounts receivable of \$1.8 million.

In 2019, the Association’s contributions were \$100.6 million and net investment income was \$172.2 million while retirement benefit payments, refunds, transfers and administration expenses were \$104.1 million, which resulted in a current increase of \$168.7 million. In 2018, the Association’s contributions were \$95.6 million and net investment loss was \$26.2 million while retirement benefit payments, refunds, transfers and administration expenses were \$98.0 million, which resulted in a prior year decrease of \$28.5 million.

In 2019, the Association’s current contributions of \$100.6 million did not fully support deductions totaling \$104.1 million, which resulted in a current deficiency of (\$3.5) million. In 2018, the current contributions also did not fully support the current expenses, which resulted in a prior year current deficiency of (\$2.4) million.

The main difference between the change in net position for the two years was the change in net investment income (loss). Net investment income was \$172.2 million in 2019, compared to a net investment loss of \$26.2 million in 2018. The annual money weighted rate of return was 16.09% and -2.34% in 2019 and 2018 respectively. Fluctuations in the Association’s annual investment returns are expected.

The following tables present summarized financial information for the past two years:

	2019	2018
<b>Assets:</b>		
Cash and cash equivalents.....	\$ 3,011,673	\$ 2,214,268
Investments.....	1,238,966,784	1,070,428,012
Receivables.....	1,812,926	2,369,266
Total assets.....	1,243,791,383	1,075,011,546
<b>Liabilities:</b>		
Accounts payable.....	126,736	777
<b>Net Position Restricted for Pension Benefits...</b>	<b>\$ 1,243,664,647</b>	<b>\$ 1,075,010,769</b>

	<u>2019</u>	<u>2018</u>
<b>Additions:</b>		
Contributions:		
Member contributions.....	\$ 29,386,045	\$ 28,253,747
Employer contributions.....	65,893,243	62,518,733
Other contributions.....	<u>5,280,351</u>	<u>4,862,203</u>
Total contributions.....	<u>100,559,639</u>	<u>95,634,683</u>
Net investment income (loss):		
Total investment income (loss).....	178,147,131	(20,308,800)
Less, investment expenses.....	<u>(5,978,095)</u>	<u>(5,842,481)</u>
Net investment income (loss).....	<u>172,169,036</u>	<u>(26,151,281)</u>
Total additions.....	<u>272,728,675</u>	<u>69,483,402</u>
<b>Deductions:</b>		
Administration.....	1,481,835	1,385,431
Retirement benefits, refunds and transfers.....	<u>102,592,962</u>	<u>96,581,017</u>
Total deductions.....	<u>104,074,797</u>	<u>97,966,448</u>
Net increase (decrease) in fiduciary net position...	168,653,878	(28,483,046)
<b>Fiduciary net position at beginning of year....</b>	<u>1,075,010,769</u>	<u>1,103,493,815</u>
<b>Fiduciary net position at end of year.....</b>	<u>\$ 1,243,664,647</u>	<u>\$ 1,075,010,769</u>

### ***Requests for Information***

This financial report is designed to provide a general overview of the Association's finances for all those with an interest in the Association's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Association's Board, 750 Attucks Lane, Hyannis, MA 02601.



**STATEMENT OF FIDUCIARY NET POSITION**

DECEMBER 31, 2019

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<b>Assets</b>	
Cash and cash equivalents.....	\$ 3,011,673
Investments:	
Investments in Pension Reserve Investment Trust.....	1,238,923,720
Pooled real estate funds.....	<u>43,064</u>
Total investments.....	<u>1,238,966,784</u>
Receivables, net of allowance for uncollectibles:	
Member deductions.....	<u>1,812,926</u>
Total Assets.....	<u>1,243,791,383</u>
<b>Liabilities</b>	
Accounts payable.....	<u>126,736</u>
<b>Net Position Restricted for Pensions.....</b>	<b>\$ <u><u>1,243,664,647</u></u></b>

See notes to financial statements.

**STATEMENT OF CHANGES IN FIDUCIARY NET POSITION**

YEAR ENDED DECEMBER 31, 2019

**Additions:**

Contributions:

Employer pension appropriation.....	\$	65,893,243
Member contributions.....		29,386,045
Transfers from other systems.....		1,785,238
3(8)c reimbursements from other systems.....		2,662,233
Workers compensation settlements.....		28,000
Federal grant reimbursements.....		118,885
State COLA reimbursements.....		461,201
Member makeup payments and redeposits.....		160,675
Interest not refunded.....		2,940
Reimbursement of 91A overearnings.....		61,179

Total contributions..... 100,559,639

Net investment income (loss):

Investment income (loss).....		178,147,131
Less: investment expense.....		<u>(5,978,095)</u>

Net investment income (loss)..... 172,169,036

Total additions..... 272,728,675

**Deductions:**

Administration.....		1,481,835
Benefits and refunds.....		98,552,543
Transfers to other systems.....		1,523,730
3(8)c reimbursements to other systems.....		<u>2,516,689</u>

Total deductions..... 104,074,797

Net increase (decrease) in fiduciary net position..... 168,653,878

**Fiduciary net position at beginning of year..... 1,075,010,769**

**Fiduciary net position at end of year..... \$ 1,243,664,647**

See notes to financial statements.

**NOTE 1 – PLAN DESCRIPTION**

The Barnstable County Retirement Association is a multiple-employer, cost-sharing, contributory defined benefit pension plan covering all employees of the governmental member units deemed eligible by the Barnstable County Retirement Board (the Board), with the exception of school department employees who serve in a teaching capacity. The pensions of such school employees are administered by the Commonwealth of Massachusetts' Teachers' Retirement System. Membership in the Association is mandatory immediately upon the commencement of employment for all permanent employees working a minimum of 25 hours per week. The Association has 50 participating employers.

The Association is governed by a five-member Board who establish the policies under which the Association operates. Board members also approve all of the Association's financial transactions, including the approval of retirement benefits to members. The day-to-day operations of the Association are managed by the Executive Director.

The legislative body for the Association is an Advisory Council consisting of treasurers of the member units. The Advisory Council meets semi-annually and is responsible for supervising and certifying the procedures involved in the election of members to the retirement board.

The Association is a member of the Massachusetts Contributory Retirement System and is governed by Chapter 32 of the Massachusetts General Laws (MGL). Public Employee Retirement Administration Commission (PERAC) is the state agency responsible for oversight of the Commonwealth's public retirement systems.

Massachusetts contributory retirement system benefits are, with certain exceptions, uniform from system to system. The Plan provides for retirement allowance benefits up to a maximum of 80% of a member's highest three-year average annual rate of regular compensation for those hired prior to April 2, 2012. For persons who became members on or after April 2, 2012, average salary is the average annual rate of regular compensation received during the five consecutive years that produce the highest average, or, if greater, during the last five years (whether or not consecutive) preceding retirement. Benefit payments are based upon a member's age, length of creditable service, level of compensation, and group classification.

There are three classes of membership in the retirement Association; Group 1, Group 2, and Group 4. Group 1 consists of general employees which includes clerical and administrative positions. Group 2 consists of positions that have been specified as hazardous. Lastly, Group 4 consists of police officers, firefighters, and other hazardous positions.

Any individual in Group 1 or Group 2 whose membership began before January 1, 1978, and who maintains an annuity savings fund account, is eligible to receive a superannuation retirement allowance at age 55 or later, regardless of how many years of credible service he or she has completed.

There are no minimum vesting requirements for individuals in Group 4.

Members in Groups 1 and 2, hired after January 1, 1978 and prior to April 2, 2012, are eligible to receive a superannuation retirement allowance upon the completion of 20 years of service or upon the completion of 10 years of service and upon reaching the age of 55.

Members in Groups 1 and 2, hired on or after April 2, 2012, are eligible to receive a superannuation retirement allowance upon the completion of 10 years of service and upon reaching the age of 60 (Group 1) or age 55 (Group 2).

A retirement allowance consists of two parts: an annuity and a pension. A member's accumulated total deductions and the interest they generate constitute the annuity. The difference between the total retirement benefit and the annuity is the pension.

Active members contribute between 5 and 9% of their gross regular compensation. The percentage rate is keyed to the date upon which an employee's membership commences. Members hired on or after January 1, 1979, contribute an additional 2% of annual regular compensation in excess of \$30,000. Deductions are deposited in the Annuity Savings Fund and earn interest at a rate determined by the PERAC actuary. When a member's retirement becomes effective, his/her deductions and related interest are transferred to the Annuity Reserve Fund. Any cost-of-living adjustments granted between 1981 and 1997 and any increase in other benefits imposed by the Commonwealth of Massachusetts' state law during those years are borne by the Commonwealth and are deposited into the Pension Fund. Cost-of-living adjustments granted after 1997 must be approved by the Association and all costs are borne by the Association.

The pension portion of any retirement benefit is paid from the Pension Fund of the Association. The governmental unit employing the member must annually appropriate and contribute the amount of current-year pension assessment. Chapter 32 of the MGL requires Massachusetts retirement systems to adopt funding schedules designed to reduce the unfunded actuarial liability of the system to zero by no later than June 30, 2040. The Association adopted Section 22d of Chapter 32 in April of 1989. The Association's current funding schedule is designed to reduce the unfunded actuarial liability to zero by 2037.

Administrative expenses, which were previously appropriated from the governmental entities whose employees are members of the Association, are now paid from investment income.

Members who become permanently and totally disabled for further duty may be eligible to receive a disability retirement allowance. The amount of benefits to be received in such cases is dependent on several factors, including whether or not the disability is work related, the member's age, years of creditable service, level of compensation, veterans' status and group classification.

Employees who resign from service are entitled to request a refund of their accumulated total deductions.

Survivor benefits are extended to eligible beneficiaries of members whose death occurs prior to or following retirement.

## **NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accompanying financial statements of the Barnstable County Retirement Association have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP). The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles.

BCRA is a special-purpose government engaged only in fiduciary activities. Accordingly, the financial statements are reported using the flow of economic resources measurement focus and the accrual basis of accounting. Under this method, additions are recorded when earned and deductions are recorded when the liabilities are incurred.

### Cash and Investments

Cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with an original maturity of three months or less from the date of acquisition. Investments are carried at fair value.

The fair values were determined by the closing price for those securities traded on national stock exchanges and at the average bid-and-asked quotation for those securities traded in the over-the-counter market. The fair value of private equities are based on management's valuation of estimates and assumptions from information and representations provided by the respective general partners, in the absence of readily ascertainable market values. Real estate assets are reported at fair value utilizing an income approach to valuation along with independent appraisals and estimates by management.

#### Fair Value Measurements

The Retirement Association reports required types of financial instruments in accordance with the fair value standards. These standards require an entity to maximize the use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value. Fair value standards also require the government to classify these financial instruments into a three-level hierarchy, based on the priority of inputs to the valuation technique or in accordance with net asset value practical expedient rules, which allow for either Level 2 or Level 3 depending on lock up and notice periods associated with the underlying funds.

Instruments measured and reported at fair value are classified and disclosed in one of the following categories:

Level 1 – Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments, which are generally included in this category, include actively traded equity and debt securities, U.S. government obligations, and mutual funds with quoted market prices in active markets.

Level 2 – Pricing inputs are other than quoted in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies. Certain fixed income securities, primarily corporate bonds, are classified as Level 2 because fair values are estimated using pricing models, matrix pricing, or discounted cash flows.

Level 3 – Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy and are based on the lowest level of input that is significant to the fair value measurement.

Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument. Instruments with readily available active quoted prices generally will have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. It is reasonably possible that change in values of these instruments will occur in the near term and that such changes could materially affect amounts reported in these financial statements. For more information on the fair value of the Retirement Association's financial instruments, see Note 4 – Cash and Investments.

#### Accounts Receivable

Accounts receivable consist of member deductions, 3(8)(c) reimbursements from other systems, and pension fund appropriations. These receivables are considered 100% collectible and therefore do not report an allowance for uncollectibles.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of fiduciary net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of fiduciary net position that applies to a future period(s) and so will not be recognized as an outflow of resources (deduction) until then. The BCRA did not have any items that qualify for reporting in this category.

In addition to liabilities, the statement of fiduciary net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (addition) until that time. The BCRA did not have any items that qualify for reporting in this category.

**NOTE 3 – PLAN ADMINISTRATION**

The Association is administered by a five-person Board of Retirement consisting of the County Finance Director/Treasurer, who shall be a member ex-officio, a second member appointed by the governing authority (the County Commission), a third and fourth member who shall be elected by the members in or retired from the service of such Association, and a fifth member appointed by the Advisory Council consisting of representatives from the member units.

Chairman	Robert Lawton, Jr.	Term Expires:	indefinite
Appointed Member	Ronald Bergstrom	Term Expires:	1/6/2021
Elected Member	Harold S. Brunelle	Term Expires:	1/6/2021
Elected Member	Robert F. Rolanti	Term Expires:	1/6/2023
Council Member	Judith C. Sprague	Term Expires:	12/31/2020

Board members are required to meet at least once a month. The Board must keep a record of all of its proceedings. The Board must annually submit to the appropriate authority an estimate of the expenses of administration and cost of operation of the Association. The Board must annually file a financial statement of condition for the Association with the Executive Director of PERAC.

The investment of the Association’s funds is the responsibility of the Board. All retirement allowances must be approved by the Retirement Board. The PERAC actuary performs verification prior to payment, unless the Association has obtained a waiver for superannuation calculations allowing them to bypass this requirement. All expenses incurred by the Association must be approved by a majority vote of the Board. Payments shall be made only upon vouchers signed by three persons designated by the Board.

The following retirement board members and employees are bonded by an authorized agent representing a company licensed to do business in Massachusetts as follows:

- Treasurer-Custodian: ) MACRS Blanket Policy
- Ex-Officio Member: ) \$50,000,000 Fiduciary Liability
- Elected Members: ) \$1,000,000 Fidelity (ERISA) Bond
- Appointed Members: ) St. Paul Travelers Insurance Company
- Staff Employees: ) National Union Fire Arch Insurance Company

**NOTE 4 – CASH AND INVESTMENTS**

Custodial Credit Risk - Deposits

At December 31, 2019, the carrying amount of the Association’s deposits totaled \$3,011,673; this is comprised of \$1,502,178 of cash deposited with banks along with \$1,509,495 in the PRIT cash fund. Of the \$1,502,178, the bank balance totaled \$2,369,154, which was covered by Federal Depository Insurance. The \$1,509,495 in the PRIT Cash Fund is uninsured and uncollateralized.

Investments

The Association’s investments are as follows:

<u>Investment Type</u>	<u>December 31, 2019</u>
PRIT Pooled Funds.....	\$ 1,238,923,720
Pooled Real Estate Funds.....	<u>43,064</u>
Total Investments.....	<u>\$ 1,238,966,784</u>

Approximately 99% of the Retirement Association’s investments are in Pension Reserve Investment Trust (PRIT), which meets the criteria of an external investment pool. This investment pool was established by the Treasurer of the Commonwealth of Massachusetts, who serves as Trustee. PRIT is administered by the Pension Reserves Investment Management Board. The fair values of the positions in each investment Pool are the same as the value of each Pool’s shares. The Association does not have the ability to control any of the investment decisions relative to its funds in PRIT. PRIT investments are valued using the net asset value (NAV) method.

The remaining investments consist of real estate investments. The fair value of the investments in pooled real estate funds are categorized in Level 3 of the Fair Value Hierarchy as pricing inputs are unobservable and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation.

The Association’s annual money-weighted rate of return on pension plan investments was 16.09%. The money-weighted rate of return expresses investment performance, net of pension plan investment expense, adjusted for the changing amounts actually invested, measured monthly.

**NOTE 5 – MEMBERSHIP**

The following table represents the Association’s membership at December 31, 2019:

Retirees and beneficiaries currently receiving benefits.....	3,382
Inactive members.....	858
Active members.....	<u>4,789</u>
Total.....	<u><u>9,029</u></u>

**NOTE 6 – ACTUARIAL VALUATION**

Components of the net pension liability as of December 31, 2019 were as follows:

Total pension liability.....	\$	1,994,947,882
The pension plan's fiduciary net position.....		<u>(1,243,664,647)</u>
The net pension liability.....	\$	<u><u>751,283,235</u></u>
The pension plan's fiduciary net position as a percentage of the total pension liability.....		62.34%

The total pension liability was determined by an actuarial valuation as of January 1, 2020, using the following actuarial assumptions, applied to all periods included in the measurement that was rolled back to December 31, 2019:

Valuation date.....	January 1, 2020
Actuarial cost method.....	Entry Age Actuarial Cost Method
Projected salary increases.....	3.25%
Cost of living adjustments.....	3% of the first \$18,000
Investment rate of return/Discount rate.....	7.15% (previously, 7.375%)
Mortality Rates:	
Pre-Retirement.....	RP-2014 Blue Collar Employee Mortality Table projected generationally with Scale MP-2017
Healthy Retiree.....	RP-2014 Blue Collar Healthy Annuitant Mortality Table projected generationally with Scale MP-2017
Disabled Retiree.....	RP-2014 Blue Collar Healthy Annuitant Mortality Table set forward one year and projected generationally with Scale MP-2017



*Investment policy:* The pension plan’s policy in regard to the allocation of invested assets is established by PRIT. Plan assets are managed on a total return basis with a long-term objective of achieving a fully funded status for the benefits provided through the pension plan.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of inflation) are developed for each major asset class. These returns are combined to produce the long-term expected rate of return by weighting the future real rates of return by the target asset allocation percentage, adding expected inflation and subtracting expected investment expenses and a risk margin. The target allocation (approved by the Board) and projected arithmetic real rates of return for each major asset class, after deducting inflation, but before investment expenses, used in the derivation of the long-term expected investment rate of return assumption are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Domestic equity.....	21.00%	6.15%
International developed markets equity.....	13.00%	6.78%
International emerging markets equity.....	5.00%	8.65%
Core fixed income.....	15.00%	1.11%
High-yield fixed income.....	8.00%	3.51%
Real estate.....	10.00%	4.33%
Commodities.....	4.00%	4.13%
Hedge fund, GTAA, Risk parity.....	11.00%	3.19%
Private equity.....	13.00%	9.99%
Total.....	<u>100.00%</u>	

*Discount rate:* The discount rate used to measure the total pension liability was 7.15%. The projection of cash flows used to determine the discount rate assumed plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the actuarially determined contribution rate. For this purpose, only employer contributions that are intended to fund the service costs for future plan members and their beneficiaries are included. Projected employer contributions that are intended to fund the service costs for future plan members and their beneficiaries, as well as projected contributions from future plan members, are not included. Based on those assumptions, the pension plan’s fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

*Sensitivity of the net pension liability to changes in the discount rate:* The following presents the net pension liability, calculated using the discount rate of 7.15%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.15%) or 1-percentage-point higher (8.15%) than the current rate:

	1% Decrease 6.15%	Current Discount Rate 7.15%	1% Increase 8.15%
Barnstable County Retirement Association's net pension liability as of December 31, 2019..... \$	987,975,703	\$ 751,283,235	\$ 552,434,284

*Contributions:* Governmental employers are required to pay an annual appropriation as established by PERAC. The total appropriation includes the amounts to pay the pension portion of each member's retirement allowance, an amount to amortize the actuarially determined unfunded liability to zero in accordance with the Association's funding schedule, and additional appropriations in accordance with adopted early retirement incentive programs. The pension fund appropriations are allocated amongst employers based on covered payroll.

#### **NOTE 7 – COMMITMENTS AND CONTINGENCIES**

Various legal actions and claims are pending against the Association. Litigation is subject to many uncertainties, and the outcome of individual litigated matters is not always predictable. Although the amount of liability, if any, at December 31, 2019 cannot be ascertained, management believes any resulting liability should not materially affect the financial position at December 31, 2019.

#### **NOTE 8 – IMPLEMENTATION OF GASB PRONOUNCEMENTS**

In May of 2020, the GASB issued Statement #95, *Postponement of the Effective Dates of Certain Authoritative Guidance*. The objective of this Statement is to provide temporary relief to governments and other stakeholders in light of the COVID-19 pandemic. This Statement postponed the required implementation of many of the upcoming Statements for one year or longer.

There were no GASB pronouncements required to be implemented in 2019 that impacted the Association's financial statements.

None of the issued GASB statements that are required to be implemented in future years are anticipated to impact the Association's financial statements.

#### **NOTE 9 – SUBSEQUENT EVENTS**

Management has evaluated subsequent events through August 25, 2020, which is the date the financial statements were available to be issued.

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# ***Required Supplementary Information***

**SCHEDULE OF CHANGES IN THE NET PENSION LIABILITY  
AND RELATED RATIOS**

	December 31, 2014	December 31, 2015	December 31, 2016	December 31, 2017	December 31, 2018	December 31, 2019
<b>Total pension liability:</b>						
Service cost.....	\$ 36,820,342	\$ 38,962,546	\$ 42,095,884	\$ 41,043,966	\$ 42,023,138	\$ 44,614,451
Interest.....	105,040,822	110,695,407	116,551,753	125,242,091	131,278,572	137,186,701
Changes in benefit terms.....	-	-	23,494,437	-	-	-
Differences between expected and actual experience.....	-	-	(10,802,611)	(3,055,533)	-	(1,444,828)
Changes in assumptions.....	-	-	50,013,040	61,743,785	-	47,758,691
Benefit payments.....	<u>(69,038,553)</u>	<u>(73,639,192)</u>	<u>(79,260,605)</u>	<u>(85,780,394)</u>	<u>(91,853,586)</u>	<u>(98,552,543)</u>
Net change in total pension liability.....	72,822,611	76,018,761	142,091,898	139,193,915	81,448,124	129,562,472
Total pension liability - beginning.....	<u>1,353,810,101</u>	<u>1,426,632,712</u>	<u>1,502,651,473</u>	<u>1,644,743,371</u>	<u>1,783,937,286</u>	<u>1,865,385,410</u>
Total pension liability - ending (a).....	<u>\$ 1,426,632,712</u>	<u>\$ 1,502,651,473</u>	<u>\$ 1,644,743,371</u>	<u>\$ 1,783,937,286</u>	<u>\$ 1,865,385,410</u>	<u>\$ 1,994,947,882</u>
<b>Plan fiduciary net position:</b>						
Employer pension appropriation.....	\$ 51,562,171	\$ 53,626,350	\$ 56,269,527	\$ 59,204,601	\$ 62,518,733	\$ 65,893,243
Member contributions.....	24,847,689	25,867,837	26,411,361	27,339,086	28,253,747	29,386,045
Other contributions.....	3,779,205	3,575,730	4,900,585	4,753,312	4,862,203	5,280,351
Net investment income (loss).....	60,614,682	5,470,561	64,678,206	160,812,163	(26,151,281)	172,169,036
Administrative expenses.....	(1,210,998)	(1,288,422)	(1,384,804)	(1,282,473)	(1,385,431)	(1,481,835)
Retirement benefits and refunds.....	(69,038,553)	(73,639,192)	(79,260,605)	(85,780,394)	(91,853,586)	(98,552,543)
Other retirement deductions.....	<u>(2,469,197)</u>	<u>(2,680,065)</u>	<u>(2,453,642)</u>	<u>(3,715,199)</u>	<u>(4,727,431)</u>	<u>(4,040,419)</u>
Net increase (decrease) in fiduciary net position.....	68,084,999	10,932,799	69,160,628	161,331,096	(28,483,046)	168,653,878
Fiduciary net position - beginning of year.....	<u>793,984,293</u>	<u>862,069,292</u>	<u>873,002,091</u>	<u>942,162,719</u>	<u>1,103,493,815</u>	<u>1,075,010,769</u>
Fiduciary net position - end of year (b).....	<u>\$ 862,069,292</u>	<u>\$ 873,002,091</u>	<u>\$ 942,162,719</u>	<u>\$ 1,103,493,815</u>	<u>\$ 1,075,010,769</u>	<u>\$ 1,243,664,647</u>
<b>Net pension liability - ending (a)-(b).....</b>	<u>\$ 564,563,420</u>	<u>\$ 629,649,382</u>	<u>\$ 702,580,652</u>	<u>\$ 680,443,471</u>	<u>\$ 790,374,641</u>	<u>\$ 751,283,235</u>
Plan fiduciary net position as a percentage of the total pension liability.....	60.43%	58.10%	57.28%	61.86%	57.63%	62.34%
Covered payroll.....	\$ 253,920,107	\$ 264,076,910	\$ 269,672,807	\$ 271,510,348	\$ 283,145,854	\$ 293,746,441
Net pension liability as a percentage of covered payroll.....	222.34%	238.43%	260.53%	250.61%	279.14%	255.76%

Note: this schedule is intended to present information for 10 years.  
Until a 10-year trend is compiled, information is presented for those years for which information is available.

See notes to required supplementary information.

**SCHEDULE OF CONTRIBUTIONS**

	December 31, 2014	December 31, 2015	December 31, 2016	December 31, 2017	December 31, 2018	December 31, 2019
Actuarially determined contribution.....	\$ 51,562,171	\$ 53,626,350	\$ 56,269,527	\$ 59,204,601	\$ 62,518,733	\$ 65,893,243
Contributions in relation to the actuarially determined contribution.....	<u>(51,562,171)</u>	<u>(53,626,350)</u>	<u>(56,269,527)</u>	<u>(59,204,601)</u>	<u>(62,518,733)</u>	<u>(65,893,243)</u>
Contribution deficiency (excess).....	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered payroll.....	\$ 253,920,107	\$ 264,076,910	\$ 269,672,807	\$ 271,510,348	\$ 283,145,854	\$ 293,746,441
Contributions as a percentage of covered payroll.....	20.31%	20.31%	20.87%	21.81%	22.08%	22.43%

Note: this schedule is intended to present information for 10 years.  
Until a 10-year trend is compiled, information is presented for those years for which information is available.

See notes to required supplementary information.

**SCHEDULE OF INVESTMENT RETURNS**

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<u>Year</u>	<u>Annual money-weighted rate of return, net of investment expense</u>
December 31, 2019.....	16.09%
December 31, 2018.....	-2.34%
December 31, 2017.....	17.17%
December 31, 2016.....	7.40%
December 31, 2015.....	0.57%
December 31, 2014.....	7.58%

Note: this schedule is intended to present information for 10 years. Until a 10-year trend is compiled, information is presented for those years for which information is available.

See notes to required supplementary information.

**NOTE A – CHANGES IN THE NET PENSION LIABILITY AND RELATED RATIOS**

The Schedule of Changes in the Net Pension Liability and Related Ratios includes the detailed changes in the Association's total pension liability, changes in the Association's net position, and the ending net pension liability. It also demonstrates the plan's net position as a percentage of the total pension liability and the net pension liability as a percentage of covered payroll.

**NOTE B – CONTRIBUTIONS**

Governmental employers are required to pay an annual appropriation as established by PERAC. The total appropriation includes the amounts to pay the pension portion of each member's retirement allowance, an amount to amortize the actuarially determined unfunded liability to zero in accordance with the Association's funding schedule, and additional appropriations in accordance with adopted early retirement incentive programs. The total appropriations are payable on July 1 and January 1. Employers may choose to pay the entire appropriation in July at a discounted rate. Accordingly, actual employer contributions may be less than the "total appropriation". The pension fund appropriations are allocated amongst employers based on covered payroll.

**NOTE C – MONEY WEIGHTED RATE OF RETURN**

The money weighted rate of return is calculated as the internal rate of return on pension plan investments, net of pension plan investment expense. A money weighted rate of return expresses investment performance, net of pension plan investment expense, adjusted for the changing amounts actually invested. Inputs to the money weighted rate of return calculation are determined monthly.

**NOTE D – CHANGES IN ACTUARIAL ASSUMPTIONS AND PLAN PROVISIONS**Changes in Assumptions

- The net investment return assumption was lowered from 7.375% to 7.15%.
- The administrative expense assumption was changed from \$1,500,000 to \$1,850,000.

Changes in Plan Provisions

None



# ***Audit of Specific Elements, Accounts and Items of Financial Statements***



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## **Independent Auditor's Report**

To the Honorable Barnstable County Retirement Board  
Barnstable County Retirement Association  
Barnstable, Massachusetts

We have audited the accompanying schedule of employer allocations of the Barnstable County Retirement Association (BCRA) as of and for the year ended December 31, 2019, and the related notes. We have also audited the total for all entities of the rows titled net pension liability, total deferred outflows of resources, total deferred inflows of resources, total contributions and total pension expense included in the accompanying schedule of pension amounts by employer of the BCRA Pension Plan as of and for the year ended December 31, 2019, and the related notes.

## **Management's Responsibility for the Schedules**

Management is responsible for the preparation and fair presentation of these schedules in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the schedules that are free from material misstatement, whether due to fraud or error.

## **Auditor's Responsibility**

Our responsibility is to express opinions on the schedule of employer allocations and the specified row totals included in the schedule of pension amounts by employer based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the schedule of employer allocations and specified row totals included in the schedule of pension amounts by employer are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the schedule of employer allocations and the specified row totals included in the schedule of pension amounts by employer. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the schedule of employer allocations and the specified row totals included in the schedule of pension amounts by employer, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the schedule of employer allocations and the specified row totals included in the schedule of pension amounts by employer in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the schedule of employer allocations and the specified row totals included in the schedule of pension amounts by employer.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the schedules referred to above present fairly, in all material respects, the employer allocations and net pension liability, total deferred outflows of resources, total deferred inflows of resources, total contributions and total pension expense for the total of all participating entities for the Barnstable County Retirement Association as of and for the year ended December 31, 2019, in accordance with accounting principles generally accepted in the United States of America.

## **Other Matter**

We have audited, in accordance with auditing standards generally accepted in the United States of America, the financial statements of the Barnstable County Retirement Association as of and for the year ended December 31, 2019, and our report thereon, dated August 25, 2020, expressed an unmodified opinion on those financial statements.

## **Restriction on Use**

This report is intended solely for the information and use of the Barnstable County Retirement Association management, the Barnstable County Retirement Association employers and their auditors and is not intended to be and should not be used by anyone other than these specified parties.

*Powers & Sullivan LLC*

August 25, 2020

**SCHEDULE OF EMPLOYER ALLOCATIONS**

FOR THE YEAR ENDED DECEMBER 31, 2019

Employer	FY2020 Pension Fund Appropriation	Direct Appropriation E.R.I., Sheriff and Hospital	FY2020 Total Appropriation	Share of Net Pension Liability	Percent of Total Net Pension Liability
Barnstable County.....	\$ 2,539,094	\$ 134,424	\$ 2,673,518	\$ 29,844,669	3.972%
Barnstable County Hospital.....	-	8,794	8,794	100,762	0.013%
Barnstable County Retired Sheriffs.....	-	1,601,421	1,601,421	22,730,968	3.026%
Town of Barnstable.....	10,317,078	223,716	10,540,794	117,667,623	15.662%
Barnstable Fire District.....	462,822	4,943	467,765	5,221,693	0.695%
Barnstable Housing Authority.....	186,415	4,440	190,855	2,130,528	0.284%
Town of Bourne.....	3,773,286	91,810	3,865,096	43,146,337	5.743%
Bourne Housing Authority.....	57,853	-	57,853	645,817	0.086%
Bourne Recreation Authority.....	115,706	19,540	135,246	1,509,761	0.201%
Bourne Water District.....	122,134	5,664	127,798	1,426,618	0.190%
Town of Brewster.....	2,455,529	19,398	2,474,927	27,627,783	3.677%
Brewster Housing Authority.....	12,856	-	12,856	143,512	0.019%
Buzzards Bay Water District.....	83,565	-	83,565	932,842	0.124%
Cape Light Compact JPE.....	321,404	-	321,404	3,587,855	0.478%
Cape Cod Mosquito Control District.....	302,120	3,099	305,219	3,407,181	0.454%
Cape Cod Regional Technical High School.....	488,535	-	488,535	5,453,550	0.726%
Centerville/Osterville/Marstons Mills Fire District.....	1,446,319	5,660	1,451,979	16,208,543	2.157%
Town of Chatham.....	2,114,840	100,633	2,215,473	24,731,480	3.292%
Chatham Housing Authority.....	44,997	-	44,997	502,305	0.067%
Cotuit Fire District.....	237,832	-	327,832	3,659,612	0.487%
Town of Dennis.....	3,548,310	-	3,458,310	38,605,357	5.139%
Dennis Housing Authority.....	70,709	2,960	73,669	822,372	0.109%
Dennis Water District.....	276,408	-	276,408	3,085,562	0.411%
Dennis/Yarmouth Regional School District.....	1,304,901	-	1,304,901	14,566,701	1.939%
Town of Eastham.....	1,742,011	27,220	1,769,231	19,750,050	2.629%
Town of Harwich.....	3,079,053	-	3,079,053	34,371,684	4.575%
Hyannis Fire District.....	1,208,480	1,955	1,210,435	13,512,171	1.799%
Town of Mashpee.....	3,220,471	43,448	3,263,919	36,435,356	4.850%
Mashpee Housing Authority.....	70,709	-	70,709	789,330	0.105%
Mashpee Water District.....	167,130	4,926	172,056	1,920,673	0.256%
Town of Nantucket.....	6,633,785	136,812	6,770,597	75,580,649	10.060%
Nantucket Housing Authority.....	25,712	-	25,712	287,025	0.038%
County of Nantucket.....	244,267	-	244,267	2,726,770	0.363%
Nantucket Regional Transit Authority.....	38,569	-	38,569	430,548	0.057%
Nauset Regional School District.....	912,788	-	912,788	10,189,516	1.356%
North Sagamore Water District.....	57,853	-	57,853	645,817	0.086%
Town of Orleans.....	2,037,703	-	2,037,703	22,747,021	3.028%
Orleans Housing Authority.....	51,425	-	51,425	574,061	0.076%
Town of Provincetown.....	1,877,001	-	1,877,001	20,953,094	2.789%
Town of Sandwich.....	4,068,978	-	4,068,978	45,422,286	6.046%
Sandwich Housing Authority.....	32,140	-	32,140	358,781	0.048%
Sandwich Water District.....	205,699	-	205,699	2,296,232	0.306%
Town of Truro.....	1,150,627	15,861	1,166,488	13,021,587	1.733%
Veterans District.....	64,281	4,751	69,032	770,609	0.103%
Town of Wellfleet.....	1,253,477	16,613	1,270,090	14,178,104	1.887%
Town of Yarmouth.....	4,448,236	101,983	4,550,219	50,794,413	6.761%
Yarmouth Housing Authority.....	44,997	4,765	49,762	555,497	0.074%
West Barnstable Fire District.....	128,562	-	128,562	1,435,147	0.191%
Cape Cod Regional Transit Authority.....	205,699	-	205,699	2,296,232	0.306%
Monomoy Regional School District.....	1,028,494	-	1,028,494	11,481,151	1.528%
Provincetown Housing Authority.....	-	-	-	-	0.000%
<b>Total.....</b>	<b>\$ 64,280,860</b>	<b>\$ 2,584,836</b>	<b>\$ 66,865,696</b>	<b>\$ 751,283,235</b>	<b>100.000%</b>

See notes to schedule of employer allocations and schedule of pension amounts by employer.

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Barnstable County	Barnstable County Hospital	Barnstable County Retired Sheriffs	Town of Barnstable
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 34,388,815	\$ 113,988	\$ 24,908,609	\$ 117,037,064
Ending net pension liability.....	\$ 29,844,669	\$ 100,762	\$ 22,730,968	\$ 117,667,623
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	3,469,647	11,714	2,642,630	13,679,664
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	449,542	-	205,185	5,947,794
<b>Total Deferred Outflows of Resources.....</b>	<b>\$ 3,919,189</b>	<b>\$ 11,714</b>	<b>\$ 2,847,815</b>	<b>\$ 19,627,458</b>
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 251,564	\$ 849	\$ 191,602	\$ 991,835
Net difference between projected and actual investment earnings on pension plan investments.....	1,783,561	6,022	1,358,436	7,031,990
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	5,345,640	17,714	1,997,302	1,524,686
<b>Total Deferred Inflows of Resources.....</b>	<b>\$ 7,380,765</b>	<b>\$ 24,585</b>	<b>\$ 3,547,340</b>	<b>\$ 9,548,511</b>
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 3,794,737	\$ 12,811	\$ 2,890,236	\$ 14,961,390
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	(995,497)	(5,979)	(529,532)	760,562
<b>Total Employer Pension Expense.....</b>	<b>\$ 2,799,240</b>	<b>\$ 6,832</b>	<b>\$ 2,360,704</b>	<b>\$ 15,721,952</b>
<b>Contributions</b>				
Statutory required contribution.....	\$ 2,615,477	\$ 8,830	\$ 1,992,059	\$ 10,311,961
Contribution in relation to statutory required contribution.....	(2,702,041)	(8,639)	(1,573,185)	(10,364,347)
Contribution deficiency/(excess).....	\$ (86,564)	\$ 191	\$ 418,874	\$ (52,386)
Contributions as a percentage of covered payroll.....	22.54%	N/A	N/A	21.87%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ (607,740)	\$ (4,670)	\$ (234,178)	\$ 2,289,341
June 30, 2022.....	(857,670)	(4,264)	(185,512)	2,389,661
June 30, 2023.....	(445,169)	(904)	274,521	4,211,039
June 30, 2024.....	(1,439,680)	(2,882)	(574,282)	(1,004,950)
June 30, 2025.....	(111,317)	(151)	19,926	2,193,856
<b>Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....</b>	<b>\$ (3,461,576)</b>	<b>\$ (12,871)</b>	<b>\$ (699,525)</b>	<b>\$ 10,078,947</b>
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 39,247,259	\$ 132,507	\$ 29,892,380	\$ 154,738,918
Current discount rate (7.15%).....	\$ 29,844,669	\$ 100,762	\$ 22,730,968	\$ 117,667,623
1% increase (8.15%).....	\$ 21,945,410	\$ 74,092	\$ 16,714,556	\$ 86,523,468
Covered Payroll.....	\$ 11,602,984	\$ -	\$ -	\$ 47,146,301
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Barnstable Fire District	Barnstable Housing Authority	Town of Bourne	Bourne Housing Authority
<u>Net Pension Liability</u>				
Beginning net pension liability.....	\$ 5,108,049	\$ 2,237,600	\$ 46,370,383	\$ 753,842
Ending net pension liability.....	\$ 5,221,693	\$ 2,130,528	\$ 43,146,337	\$ 645,817
<u>Deferred Outflows of Resources</u>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	607,058	247,688	5,016,057	75,081
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	389,050	111,982	217,936	1,516
Total Deferred Outflows of Resources.....	\$ 996,108	\$ 359,670	\$ 5,233,993	\$ 76,597
<u>Deferred Inflows of Resources</u>				
Differences between expected and actual experience.....	\$ 44,014	\$ 17,958	\$ 363,686	\$ 5,444
Net difference between projected and actual investment earnings on pension plan investments.....	312,056	127,323	2,578,488	38,595
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	207,343	211,745	1,610,048	173,187
Total Deferred Inflows of Resources.....	\$ 563,413	\$ 357,026	\$ 4,552,222	\$ 217,226
<u>Pension Expense</u>				
Proportionate share of plan pension expense.....	\$ 663,935	\$ 270,896	\$ 5,486,040	\$ 82,117
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	71,066	(17,427)	(336,206)	(49,393)
Total Employer Pension Expense.....	\$ 735,001	\$ 253,469	\$ 5,149,834	\$ 32,724
<u>Contributions</u>				
Statutory required contribution.....	\$ 457,610	\$ 186,712	\$ 3,781,187	\$ 56,597
Contribution in relation to statutory required contribution.....	(459,517)	(190,855)	(3,840,170)	(56,833)
Contribution deficiency/(excess).....	\$ (1,907)	\$ (4,143)	\$ (58,983)	\$ (236)
Contributions as a percentage of covered payroll.....	21.64%	21.92%	21.93%	21.41%
<u>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</u>				
June 30, 2021.....	\$ 138,906	\$ 10,251	\$ 224,363	\$ (41,009)
June 30, 2022.....	98,204	16,531	71,772	(41,816)
June 30, 2023.....	157,047	1,384	904,529	(23,350)
June 30, 2024.....	(71,131)	(48,650)	(830,510)	(30,370)
June 30, 2025.....	109,669	23,128	311,617	(4,084)
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 432,695	\$ 2,644	\$ 681,771	\$ (140,629)
<u>Discount Rate Sensitivity</u>				
1% decrease (6.15%).....	\$ 6,866,792	\$ 2,801,753	\$ 56,739,630	\$ 849,282
Current discount rate (7.15%).....	\$ 5,221,693	\$ 2,130,528	\$ 43,146,337	\$ 645,817
1% increase (8.15%).....	\$ 3,839,620	\$ 1,566,622	\$ 31,726,404	\$ 474,883
Covered Payroll.....	\$ 2,114,974	\$ 851,865	\$ 17,242,916	\$ 264,372
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Bourne Recreation Authority	Bourne Water District	Town of Brewster	Brewster Housing Authority
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 1,583,518	\$ 1,799,529	\$ 29,398,461	\$ 150,768
Ending net pension liability.....	\$ 1,509,761	\$ 1,426,618	\$ 27,627,783	\$ 143,512
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	175,520	165,854	3,211,919	16,684
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	58,599	79,966	862,426	926
Total Deferred Outflows of Resources.....	\$ 234,119	\$ 245,820	\$ 4,074,345	\$ 17,610
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 12,726	\$ 12,025	\$ 232,878	\$ 1,210
Net difference between projected and actual investment earnings on pension plan investments.....	90,226	85,257	1,651,076	8,576
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	38,744	289,850	510,790	17,906
Total Deferred Inflows of Resources.....	\$ 141,696	\$ 387,132	\$ 2,394,744	\$ 27,692
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 191,964	\$ 181,397	\$ 3,512,861	\$ 18,251
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	3,729	(41,189)	82,405	(17,613)
Total Employer Pension Expense.....	\$ 195,693	\$ 140,208	\$ 3,595,266	\$ 638
<b>Contributions</b>				
Statutory required contribution.....	\$ 132,310	\$ 125,024	\$ 2,421,198	\$ 12,577
Contribution in relation to statutory required contribution.....	(132,861)	(125,545)	(2,431,289)	(12,856)
Contribution deficiency/(excess).....	\$ (551)	\$ (521)	\$ (10,091)	\$ (279)
Contributions as a percentage of covered payroll.....	25.02%	22.40%	21.58%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 23,342	\$ (22,652)	\$ 441,358	\$ (15,742)
June 30, 2022.....	11,397	(42,196)	433,447	1,990
June 30, 2023.....	52,069	15,741	971,093	4,074
June 30, 2024.....	(10,683)	(63,776)	(403,685)	(1,955)
June 30, 2025.....	16,298	(28,429)	237,388	1,551
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 92,423	\$ (141,312)	\$ 1,679,601	\$ (10,082)
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 1,985,413	\$ 1,876,075	\$ 36,331,941	\$ 188,726
Current discount rate (7.15%).....	\$ 1,509,761	\$ 1,426,618	\$ 27,627,783	\$ 143,512
1% increase (8.15%).....	\$ 1,110,159	\$ 1,049,022	\$ 20,315,287	\$ 105,527
Covered Payroll.....	\$ 528,744	\$ 558,118	\$ 11,221,114	\$ 58,749
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Buzzards Bay Water District	Cape Light Compact JPE	Cape Cod Mosquito Control District	Cape Cod Regional Technical High School
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 979,988	\$ 3,429,747	\$ 3,578,985	\$ 6,256,841
Ending net pension liability.....	\$ 932,842	\$ 3,587,855	\$ 3,407,181	\$ 5,453,550
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	108,449	417,113	396,108	634,012
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	76,935	2,134,412	165,484	528,173
Total Deferred Outflows of Resources.....	\$ 185,384	\$ 2,551,525	\$ 561,592	\$ 1,162,185
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 7,863	\$ 30,242	\$ 28,720	\$ 45,969
Net difference between projected and actual investment earnings on pension plan investments.....	55,748	214,415	203,618	325,912
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	18,257	-	89,348	663,115
Total Deferred Inflows of Resources.....	\$ 81,868	\$ 244,657	\$ 321,686	\$ 1,034,996
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 118,609	\$ 456,191	\$ 433,221	\$ 693,420
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	12,884	521,086	30,332	(36,534)
Total Employer Pension Expense.....	\$ 131,493	\$ 977,277	\$ 463,553	\$ 656,886
<b>Contributions</b>				
Statutory required contribution.....	\$ 81,751	\$ 314,426	\$ 298,593	\$ 477,929
Contribution in relation to statutory required contribution.....	(83,565)	(315,737)	(301,361)	(479,921)
Contribution deficiency/(excess).....	\$ (1,814)	\$ (1,311)	\$ (2,768)	\$ (1,992)
Contributions as a percentage of covered payroll.....	21.41%	21.41%	21.63%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 25,003	\$ 567,706	\$ 74,597	\$ 34,325
June 30, 2022.....	23,996	564,692	71,403	2,661
June 30, 2023.....	46,823	618,445	84,978	138,435
June 30, 2024.....	(2,394)	469,103	(27,333)	(29,499)
June 30, 2025.....	10,088	86,922	36,261	(18,733)
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 103,516	\$ 2,306,868	\$ 239,906	\$ 127,189
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 1,226,735	\$ 4,718,212	\$ 4,480,616	\$ 7,171,696
Current discount rate (7.15%).....	\$ 932,842	\$ 3,587,855	\$ 3,407,181	\$ 5,453,550
1% increase (8.15%).....	\$ 685,938	\$ 2,638,225	\$ 2,505,371	\$ 4,010,109
Covered Payroll.....	\$ 381,870	\$ 1,468,732	\$ 1,380,608	\$ 2,232,473
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)



**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Centerville/ Osterville/ Martsons Mills Fire District	Town of Chatham	Chatham Housing Authority	Cotuit Fire District
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 17,630,040	\$ 25,597,503	\$ 452,305	\$ 3,769,183
Ending net pension liability.....	\$ 16,208,543	\$ 24,731,480	\$ 502,305	\$ 3,659,612
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	1,884,354	2,875,204	58,396	425,455
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	156,646	441,013	57,486	262,138
Total Deferred Outflows of Resources.....	\$ 2,041,000	\$ 3,316,217	\$ 115,882	\$ 687,593
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 136,624	\$ 208,465	\$ 4,234	\$ 30,847
Net difference between projected and actual investment earnings on pension plan investments.....	968,646	1,477,989	30,018	218,704
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	522,394	119,624	46	44,878
Total Deferred Inflows of Resources.....	\$ 1,627,664	\$ 1,806,078	\$ 34,298	\$ 294,429
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 2,060,911	\$ 3,144,596	\$ 63,871	\$ 465,322
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	(91,330)	8,626	11,793	37,583
Total Employer Pension Expense.....	\$ 1,969,581	\$ 3,153,222	\$ 75,664	\$ 502,905
<b>Contributions</b>				
Statutory required contribution.....	\$ 1,420,457	\$ 2,167,376	\$ 44,020	\$ 320,715
Contribution in relation to statutory required contribution....	(1,426,378)	(2,176,410)	(44,997)	(322,052)
Contribution deficiency/(excess).....	\$ (5,921)	\$ (9,034)	\$ (977)	\$ (1,337)
Contributions as a percentage of covered payroll.....	21.49%	22.43%	21.41%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 119,255	\$ 329,946	\$ 18,321	\$ 85,130
June 30, 2022.....	109,742	404,804	17,788	126,677
June 30, 2023.....	386,045	742,105	25,124	162,445
June 30, 2024.....	(285,659)	(283,153)	4,022	(30,597)
June 30, 2025.....	83,953	316,437	16,329	49,509
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 413,336	\$ 1,510,139	\$ 81,584	\$ 393,164
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 21,315,059	\$ 32,523,155	\$ 660,557	\$ 4,812,576
Current discount rate (7.15%).....	\$ 16,208,543	\$ 24,731,480	\$ 502,305	\$ 3,659,612
1% increase (8.15%).....	\$ 11,918,481	\$ 18,185,575	\$ 369,355	\$ 2,690,989
Covered Payroll.....	\$ 6,609,295	\$ 9,664,258	\$ 205,623	\$ 1,498,107
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Town of Dennis	Dennis Housing Authority	Dennis Water District	Dennis/Yarmouth Regional School District
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 40,631,805	\$ 938,941	\$ 3,241,500	\$ 16,659,793
Ending net pension liability.....	\$ 38,605,357	\$ 822,372	\$ 3,085,562	\$ 14,566,701
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	4,488,137	95,606	358,718	1,693,479
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	458,207	45,418	37,891	419,079
Total Deferred Outflows of Resources.....	\$ 4,946,344	\$ 141,024	\$ 396,609	\$ 2,112,558
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 325,409	\$ 6,932	\$ 26,009	\$ 122,785
Net difference between projected and actual investment earnings on pension plan investments.....	2,307,112	49,146	184,398	870,527
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	526,162	53,620	164,841	1,244,996
Total Deferred Inflows of Resources.....	\$ 3,158,683	\$ 109,698	\$ 375,248	\$ 2,238,308
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 4,908,659	\$ 104,566	\$ 392,328	\$ 1,852,149
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	35,051	10,208	(53,979)	(241,216)
Total Employer Pension Expense.....	\$ 4,943,710	\$ 114,774	\$ 338,349	\$ 1,610,933
<b>Contributions</b>				
Statutory required contribution.....	\$ 3,383,232	\$ 72,070	\$ 270,407	\$ 1,276,572
Contribution in relation to statutory required contribution.....	(3,397,333)	(76,115)	(271,534)	(1,281,893)
Contribution deficiency/(excess).....	\$ (14,101)	\$ (4,045)	\$ (1,127)	\$ (5,321)
Contributions as a percentage of covered payroll.....	21.41%	22.30%	21.41%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 536,633	\$ 20,888	\$ (13,885)	\$ (51,962)
June 30, 2022.....	368,430	10,837	(7,666)	69,431
June 30, 2023.....	1,095,334	22,830	74,710	229,236
June 30, 2024.....	(609,173)	(21,687)	(64,355)	(330,012)
June 30, 2025.....	396,437	(1,542)	32,557	(42,443)
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 1,787,661	\$ 31,326	\$ 21,361	\$ (125,750)
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 50,768,010	\$ 1,081,461	\$ 4,057,671	\$ 19,155,953
Current discount rate (7.15%).....	\$ 38,605,357	\$ 822,372	\$ 3,085,562	\$ 14,566,701
1% increase (8.15%).....	\$ 28,387,327	\$ 604,707	\$ 2,268,878	\$ 10,711,200
Covered Payroll.....	\$ 15,803,559	\$ 323,121	\$ 1,263,110	\$ 5,963,053
See notes to schedule of employer allocations and schedule of pension amounts by employer.				(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Town of Eastham	Town of Harwich	Hyannis Fire District	Town of Mashpee
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 19,613,903	\$ 34,751,878	\$ 13,667,129	\$ 37,215,748
Ending net pension liability.....	\$ 19,750,050	\$ 34,371,684	\$ 13,512,171	\$ 36,435,356
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	2,296,078	3,995,943	1,570,882	4,235,859
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	<u>1,031,316</u>	<u>1,605,251</u>	<u>524,530</u>	<u>1,174,848</u>
Total Deferred Outflows of Resources.....	<u>\$ 3,327,394</u>	<u>\$ 5,601,194</u>	<u>\$ 2,095,412</u>	<u>\$ 5,410,707</u>
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 166,476	\$ 289,723	\$ 113,896	\$ 307,118
Net difference between projected and actual investment earnings on pension plan investments.....	1,180,292	2,054,102	807,507	2,177,430
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	<u>262,401</u>	<u>443,744</u>	<u>458,408</u>	<u>571,396</u>
Total Deferred Inflows of Resources.....	<u>\$ 1,609,169</u>	<u>\$ 2,787,569</u>	<u>\$ 1,379,811</u>	<u>\$ 3,055,944</u>
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 2,511,215	\$ 4,370,349	\$ 1,718,066	\$ 4,632,742
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	<u>129,414</u>	<u>342,761</u>	<u>10,738</u>	<u>114,347</u>
Total Employer Pension Expense.....	<u>\$ 2,640,629</u>	<u>\$ 4,713,110</u>	<u>\$ 1,728,804</u>	<u>\$ 4,747,089</u>
<b>Contributions</b>				
Statutory required contribution.....	\$ 1,730,822	\$ 3,012,208	\$ 1,184,157	\$ 3,193,061
Contribution in relation to statutory required contribution....	<u>(1,738,036)</u>	<u>(3,024,763)</u>	<u>(1,189,093)</u>	<u>(3,206,370)</u>
Contribution deficiency/(excess).....	<u>\$ (7,214)</u>	<u>\$ (12,555)</u>	<u>\$ (4,936)</u>	<u>\$ (13,309)</u>
Contributions as a percentage of covered payroll.....	21.74%	21.41%	21.44%	21.70%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 386,012	\$ 789,343	\$ 186,297	\$ 587,730
June 30, 2022.....	438,459	786,074	192,189	561,754
June 30, 2023.....	648,034	1,073,318	336,617	999,554
June 30, 2024.....	(126,627)	(393,914)	(218,384)	(332,080)
June 30, 2025.....	<u>372,347</u>	<u>558,804</u>	<u>218,882</u>	<u>537,805</u>
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	<u>\$ 1,718,225</u>	<u>\$ 2,813,625</u>	<u>\$ 715,601</u>	<u>\$ 2,354,763</u>
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 25,972,321	\$ 45,200,514	\$ 17,769,193	\$ 47,914,348
Current discount rate (7.15%).....	\$ 19,750,050	\$ 34,371,684	\$ 13,512,171	\$ 36,435,356
1% increase (8.15%).....	\$ 14,522,625	\$ 25,274,219	\$ 9,935,782	\$ 26,791,680
Covered Payroll.....	\$ 7,960,529	\$ 14,070,455	\$ 5,522,433	\$ 14,716,697
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Mashpee Housing Authority	Mashpee Water District	Town of Nantucket	Nantucket Housing Authority
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 753,842	\$ 2,017,108	\$ 78,854,971	\$ 226,146
Ending net pension liability.....	\$ 789,330	\$ 1,920,673	\$ 75,580,649	\$ 287,025
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	91,765	223,291	8,786,767	33,369
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	127,744	14,257	2,532,610	56,252
Total Deferred Outflows of Resources.....	\$ 219,509	\$ 237,548	\$ 11,319,377	\$ 89,621
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 6,653	\$ 16,190	\$ 637,079	\$ 2,419
Net difference between projected and actual investment earnings on pension plan investments.....	47,172	114,782	4,516,809	17,153
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	-	101,787	651,914	41,349
Total Deferred Inflows of Resources.....	\$ 53,825	\$ 232,759	\$ 5,805,802	\$ 60,921
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 100,365	\$ 244,213	\$ 9,610,051	\$ 36,500
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	40,747	(19,788)	594,054	1,118
Total Employer Pension Expense.....	\$ 141,112	\$ 224,425	\$ 10,204,105	\$ 37,618
<b>Contributions</b>				
Statutory required contribution.....	\$ 69,174	\$ 168,321	\$ 6,623,611	\$ 25,154
Contribution in relation to statutory required contribution.....	(70,709)	(169,022)	(6,657,584)	(25,712)
Contribution deficiency/(excess).....	\$ (1,535)	\$ (701)	\$ (33,973)	\$ (558)
Contributions as a percentage of covered payroll.....	21.41%	22.04%	21.85%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 51,000	\$ 5,170	\$ 1,576,029	\$ 4,845
June 30, 2022.....	41,236	(5,807)	1,491,606	4,530
June 30, 2023.....	43,576	22,602	2,251,701	8,698
June 30, 2024.....	10,440	(37,534)	(683,133)	(3,373)
June 30, 2025.....	19,432	20,358	877,372	14,000
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 165,684	\$ 4,789	\$ 5,513,575	\$ 28,700
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 1,038,009	\$ 2,525,783	\$ 99,392,401	\$ 377,452
Current discount rate (7.15%).....	\$ 789,330	\$ 1,920,673	\$ 75,580,649	\$ 287,025
1% increase (8.15%).....	\$ 580,411	\$ 1,412,311	\$ 55,576,033	\$ 211,055
Covered Payroll.....	\$ 323,121	\$ 763,741	\$ 30,314,633	\$ 117,499
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	County of Nantucket	Nantucket Regional Transit Authority	Nauset Regional School District	North Sagamore Water District
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 2,864,585	\$ 452,305	\$ 11,006,024	\$ 678,451
Ending net pension liability.....	\$ 2,726,770	\$ 430,548	\$ 10,189,516	\$ 645,817
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	317,006	50,054	1,184,601	75,081
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	280,477	2,811	232,193	10,546
Total Deferred Outflows of Resources.....	\$ 597,483	\$ 52,865	\$ 1,416,794	\$ 85,627
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 22,984	\$ 3,629	\$ 85,889	\$ 5,444
Net difference between projected and actual investment earnings on pension plan investments.....	162,956	25,730	608,940	38,595
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	90,616	46	582,445	18,302
Total Deferred Inflows of Resources.....	\$ 276,556	\$ 29,405	\$ 1,277,274	\$ 62,341
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 346,707	\$ 54,747	\$ 1,295,592	\$ 82,114
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	19,554	856	4,628	249
Total Employer Pension Expense.....	\$ 366,261	\$ 55,603	\$ 1,300,220	\$ 82,363
<b>Contributions</b>				
Statutory required contribution.....	\$ 238,964	\$ 37,732	\$ 892,972	\$ 56,597
Contribution in relation to statutory required contribution.....	(239,960)	(38,569)	(896,694)	(56,833)
Contribution deficiency/(excess).....	\$ (996)	\$ (837)	\$ (3,722)	\$ (236)
Contributions as a percentage of covered payroll.....	21.41%	21.41%	21.41%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 54,982	\$ 6,454	\$ 137,011	\$ 8,636
June 30, 2022.....	88,393	5,980	(14,725)	(883)
June 30, 2023.....	156,401	12,242	201,359	17,863
June 30, 2024.....	(7,619)	(5,873)	(248,049)	(9,144)
June 30, 2025.....	28,770	4,657	63,924	6,814
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 320,927	\$ 23,460	\$ 139,520	\$ 23,286
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 3,585,841	\$ 566,193	\$ 13,399,732	\$ 849,282
Current discount rate (7.15%).....	\$ 2,726,770	\$ 430,548	\$ 10,189,516	\$ 645,817
1% increase (8.15%).....	\$ 2,005,051	\$ 316,591	\$ 7,492,564	\$ 474,883
Covered Payroll.....	\$ 1,116,236	\$ 176,248	\$ 4,171,199	\$ 264,372

See notes to schedule of employer allocations and schedule of pension amounts by employer.

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Town of Orleans	Orleans Housing Authority	Town of Provincetown	Town of Sandwich
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 25,781,220	\$ 527,683	\$ 22,313,573	\$ 48,320,951
Ending net pension liability.....	\$ 22,747,021	\$ 574,061	\$ 20,953,094	\$ 45,422,286
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	2,644,497	66,739	2,435,940	5,280,651
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	558,565	58,130	907,901	972,836
Total Deferred Outflows of Resources.....	\$ 3,203,062	\$ 124,869	\$ 3,343,841	\$ 6,253,487
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 191,738	\$ 4,839	\$ 176,616	\$ 382,870
Net difference between projected and actual investment earnings on pension plan investments.....	1,359,395	34,307	1,252,187	2,714,502
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	1,609,516	41,386	369,184	386,824
Total Deferred Inflows of Resources.....	\$ 3,160,649	\$ 80,532	\$ 1,797,987	\$ 3,484,196
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 2,892,278	\$ 72,995	\$ 2,664,178	\$ 5,775,431
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	(145,879)	1,691	128,342	321,688
Total Employer Pension Expense.....	\$ 2,746,399	\$ 74,686	\$ 2,792,520	\$ 6,097,119
<b>Contributions</b>				
Statutory required contribution.....	\$ 1,993,466	\$ 50,309	\$ 1,836,252	\$ 3,980,643
Contribution in relation to statutory required contribution.....	(2,001,774)	(51,425)	(1,843,906)	(3,999,704)
Contribution deficiency/(excess).....	\$ (8,308)	\$ (1,116)	\$ (7,654)	\$ (19,061)
Contributions as a percentage of covered payroll.....	21.41%	21.41%	21.41%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 149,667	\$ 9,145	\$ 400,576	\$ 911,833
June 30, 2022.....	84,876	8,514	471,702	782,483
June 30, 2023.....	476,005	16,861	671,045	1,371,036
June 30, 2024.....	(635,729)	(7,288)	(174,964)	(688,559)
June 30, 2025.....	(32,406)	17,105	177,495	392,498
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 42,413	\$ 44,337	\$ 1,545,854	\$ 2,769,291
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 29,913,491	\$ 754,919	\$ 27,554,385	\$ 59,732,619
Current discount rate (7.15%).....	\$ 22,747,021	\$ 574,061	\$ 20,953,094	\$ 45,422,286
1% increase (8.15%).....	\$ 16,726,361	\$ 422,119	\$ 15,407,248	\$ 33,399,957
Covered Payroll.....	\$ 9,311,762	\$ 234,997	\$ 8,577,396	\$ 18,594,150

See notes to schedule of employer allocations and schedule of pension amounts by employer.

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Sandwich Housing Authority	Sandwich Water District	Town of Truro	Veterans District
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 376,915	\$ 2,412,281	\$ 14,205,317	\$ 808,937
Ending net pension liability.....	\$ 358,781	\$ 2,296,232	\$ 13,021,587	\$ 770,609
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	41,711	266,953	1,513,849	89,589
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	3,023	5,804	231,226	41,104
Total Deferred Outflows of Resources.....	\$ 44,734	\$ 272,757	\$ 1,745,075	\$ 130,693
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 3,024	19,355	109,761	6,496
Net difference between projected and actual investment earnings on pension plan investments.....	21,441	137,226	778,189	46,053
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	44	110,164	434,920	18,815
Total Deferred Inflows of Resources.....	\$ 24,509	\$ 266,745	\$ 1,322,870	\$ 71,364
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 45,619	291,964	1,655,689	97,986
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	950	(53,423)	(73,974)	10,404
Total Employer Pension Expense.....	\$ 46,569	\$ 238,541	\$ 1,581,715	\$ 108,390
<b>Contributions</b>				
Statutory required contribution.....	\$ 31,442	\$ 201,233	\$ 1,141,164	\$ 67,533
Contribution in relation to statutory required contribution.....	(32,140)	(202,072)	(1,145,920)	(67,815)
Contribution deficiency/(excess).....	\$ (698)	\$ (839)	\$ (4,756)	\$ (282)
Contributions as a percentage of covered payroll.....	21.41%	21.41%	21.70%	22.99%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 5,609	\$ (23,587)	\$ 95,208	\$ 20,415
June 30, 2022.....	5,206	(25,626)	136,381	10,472
June 30, 2023.....	10,426	63,511	338,204	31,143
June 30, 2024.....	(4,895)	(32,514)	(209,002)	(10,921)
June 30, 2025.....	3,879	24,228	61,414	8,220
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 20,225	\$ 6,012	\$ 422,205	\$ 59,329
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 471,815	3,019,662	17,124,050	1,013,390
Current discount rate (7.15%).....	\$ 358,781	\$ 2,296,232	\$ 13,021,587	\$ 770,609
1% increase (8.15%).....	\$ 263,819	1,688,467	9,575,045	566,645
Covered Payroll.....	\$ 146,873	\$ 939,989	\$ 5,258,061	\$ 293,746

See notes to schedule of employer allocations and schedule of pension amounts by employer.

(continued)

**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Town of Wellfleet	Town of Yarmouth	Yarmouth Housing Authority	West Barnstable Fire District
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 15,797,094	\$ 54,297,786	\$ 507,573	\$ 1,432,293
Ending net pension liability.....	\$ 14,178,104	\$ 50,794,413	\$ 555,497	\$ 1,435,147
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	1,648,302	5,905,198	64,580	166,846
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	616,444	137,694	58,373	85,316
Total Deferred Outflows of Resources.....	\$ 2,264,746	\$ 6,042,892	\$ 122,953	\$ 252,162
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 119,509	\$ 428,153	\$ 4,682	\$ 12,097
Net difference between projected and actual investment earnings on pension plan investments.....	847,304	3,035,548	33,197	85,766
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	663,257	1,447,987	30,822	124,058
Total Deferred Inflows of Resources.....	\$ 1,630,070	\$ 4,911,688	\$ 68,701	\$ 221,921
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 1,802,737	\$ 6,458,494	\$ 70,629	\$ 182,478
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	34,330	(365,142)	2,011	7,913
Total Employer Pension Expense.....	\$ 1,837,067	\$ 6,093,352	\$ 72,640	\$ 190,391
<b>Contributions</b>				
Statutory required contribution.....	\$ 1,242,517	\$ 4,451,436	\$ 48,682	\$ 125,771
Contribution in relation to statutory required contribution.....	(1,247,696)	(4,469,990)	(49,762)	(126,295)
Contribution deficiency/(excess).....	\$ (5,179)	\$ (18,554)	\$ (1,080)	\$ (524)
Contributions as a percentage of covered payroll.....	21.69%	21.90%	23.68%	21.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 218,539	\$ 294,801	\$ 9,229	\$ 26,555
June 30, 2022.....	231,820	169,250	8,295	(1,559)
June 30, 2023.....	414,014	1,127,006	16,444	19,624
June 30, 2024.....	(248,846)	(860,456)	3,291	(40,418)
June 30, 2025.....	19,149	400,603	16,993	26,039
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 634,676	\$ 1,131,204	\$ 54,252	\$ 30,241
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 18,644,929	\$ 66,797,239	\$ 730,507	\$ 1,887,291
Current discount rate (7.15%).....	\$ 14,178,104	\$ 50,794,413	\$ 555,497	\$ 1,435,147
1% increase (8.15%).....	\$ 10,425,457	\$ 37,350,195	\$ 408,469	\$ 1,055,294
Covered Payroll.....	\$ 5,728,056	\$ 20,327,254	\$ 205,623	\$ 587,493
See notes to schedule of employer allocations and schedule of pension amounts by employer.				

(continued)



**SCHEDULE OF PENSION AMOUNTS BY EMPLOYER**

FOR THE YEAR ENDED DECEMBER 31, 2019

	Cape Cod Regional Transit Authority	Monomoy Regional School District	Provincetown Housing Authority	Totals
<b>Net Pension Liability</b>				
Beginning net pension liability.....	\$ 2,336,890	\$ 12,136,781	\$ -	\$ 790,374,641
Ending net pension liability.....	\$ 2,296,232	\$ 11,481,151	\$ -	\$ 751,283,235
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience.....	\$ -	\$ -	\$ -	\$ -
Net difference between projected and actual investment earnings on pension plan investments.....	-	-	-	-
Changes of assumptions.....	266,953	1,334,762	-	87,341,813
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	270,765	106,544	37,042	24,791,406
Total Deferred Outflows of Resources.....	\$ 537,718	\$ 1,441,306	\$ 37,042	\$ 112,133,219
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience.....	\$ 19,355	\$ 96,776	\$ -	\$ 6,332,661
Net difference between projected and actual investment earnings on pension plan investments.....	137,226	686,130	-	44,897,778
Changes of assumptions.....	-	-	-	-
Changes in proportion and differences between employer contributions and proportionate share of contributions.....	168,958	250,162	82,644	24,353,385
Total Deferred Inflows of Resources.....	\$ 325,539	\$ 1,033,068	\$ 82,644	\$ 75,583,824
<b>Pension Expense</b>				
Proportionate share of plan pension expense.....	\$ 291,967	\$ 1,459,825	\$ -	\$ 95,525,409
Net amortization of deferred amounts from changes in proportion and differences between employer contributions and proportionate share of contributions.....	(9,044)	(116,994)	(2,168)	148,813
Total Employer Pension Expense.....	\$ 282,923	\$ 1,342,831	\$ (2,168)	\$ 95,674,222
<b>Contributions</b>				
Statutory required contribution.....	\$ 201,233	\$ 1,006,166	\$ -	\$ 65,839,710
Contribution in relation to statutory required contribution.....	(202,072)	(1,010,360)	-	(65,839,710)
Contribution deficiency/(excess).....	\$ (839)	\$ (4,194)	\$ -	\$ -
Contributions as a percentage of covered payroll.....	21.41%	21.41%	N/A	22.41%
<b>Deferred Outflows/(Inflows) Recognized in Future Pension Expense</b>				
June 30, 2021.....	\$ 20,791	\$ 32,173	\$ (2,167)	\$ 9,909,823
June 30, 2022.....	54,088	102,598	(2,170)	9,279,475
June 30, 2023.....	134,126	336,685	(20,604)	20,526,075
June 30, 2024.....	(31,951)	(173,461)	(20,661)	(10,884,955)
June 30, 2025.....	35,125	110,243	-	7,718,977
Total Deferred Outflows/(Inflows) Recognized in Future Pension Expense.....	\$ 212,179	\$ 408,238	\$ (45,602)	\$ 36,549,395
<b>Discount Rate Sensitivity</b>				
1% decrease (6.15%).....	\$ 3,019,662	\$ 15,098,298	\$ -	\$ 987,975,703
Current discount rate (7.15%).....	\$ 2,296,232	\$ 11,481,151	\$ -	\$ 751,283,235
1% increase (8.15%).....	\$ 1,688,467	\$ 8,442,331	\$ -	\$ 552,434,284
Covered Payroll.....	\$ 939,989	\$ 4,699,943	\$ -	\$ 293,746,441
See notes to schedule of employer allocations and schedule of pension amounts by employer.				
				(concluded)

**NOTE I – Schedule of Employer Allocations**

Governmental Accounting Standards Board (GASB) Statement #68 requires employers participating in a cost-sharing pension plan to recognize pension liabilities as employees provide services to the government and earn their pension benefits. Employers participating in cost-sharing plans are required to recognize their proportionate share of the plan's collective pension amounts for all benefits provided through the plan including the net pension liability, deferred outflows of resources, deferred inflows of resources, contributions and pension expense.

GASB Statement #68 requires the allocation of the collective pension amounts to be consistent with the manner in which contributions to the plan are determined. As permissible under GASB Statement #68, The Schedule of Employer Allocations is used to demonstrate the allocation of Barnstable County Retirement Association's collective pension amounts.

Massachusetts General Law (MGL) Chapter 32 Section 22 Paragraph 7c dictates that Massachusetts cost sharing defined benefit pension plans allocate the annual required pension fund appropriation to employer units based on their proportionate share of the aggregate of the annual rates of regular compensation of all members in service of the Association who are employees of any government unit at the close of business on the September 30th immediately preceding the fiscal year. Accordingly, the proportionate aggregate rates of regular compensation as of the close of business on September 30, 2018 were applied to allocate the Association's December 31, 2019 pension fund appropriation by member unit.

The Barnstable County Hospital was operated by Barnstable County from the late 1800s to 1995, when it was closed and all employees were terminated. The remaining payments due from the Barnstable County Retirement Association to the former employees of the Barnstable County Hospital were actuarially determined and are separately identified in the Association's funding schedule. Barnstable County continues to pay for the retirement obligations related to previously retired Hospital employees.

In 2012, the Barnstable County Sheriff's functions were taken over by the Commonwealth of Massachusetts. Barnstable County continues to pay for the retirement obligations related to previously retired Sheriff's employees. These liabilities are actuarially determined and are separately identified in the Association's funding schedule.

When a member unit accepts an Early Retirement Incentive Program (E.R.I. or ERIP), PERAC completes an analysis of the costs and liabilities attributable to the additional benefits payable in accordance with the ERIP. The accrued liability for the members who accept the ERIP as retirees including the ERIP less the accrued liability for the members as active employees excluding the ERIP represents the increase in accrued liability due to the ERIP. The net increase is amortized for each member unit accepting the ERIP, and is separately identified in the Association's funding schedule. The 2003 ERIP amortization is occurring over 25 years, increasing 4.5% per year. The 2010 ERIP amortization is occurring over a 10-year, straight-line basis.

The allocation percentage of the total net pension liability is a blended rate of the following three items. (1) The proportionate share of active employer's covered payroll is applied to the fiscal year 2019 pension fund appropriation calculated by the actuary. (2) ERI is a direct charge calculated by PERAC for only the employers that accepted the ERI. (3) The direct amortization of the actuarially determined net pension liability for Barnstable County Sheriff and Barnstable County Hospital since they no longer have active covered payroll.

**NOTE II – Schedule of Pension Amounts by Employer**

The Schedule of Pension Amounts by Employer presents the net pension liability, the various categories of deferred outflows of resources and deferred inflows of resources, contributions and pension expense for all participating employers including differences between expected and actual economic experience; differences between projected and actual investment earnings, net; and changes of assumptions.

Changes in Assumptions

- The net investment return assumption was lowered from 7.375% to 7.15%.
- The administrative expense assumption was changed from \$1,500,000 to \$1,850,000.

Changes in Plan Provisions

None

**NOTE III – Change in Member Unit**

Provincetown Housing Authority

Each member unit's share of the net pension liability is based on the pension fund appropriation, which is based on the covered payroll of the member unit. The Provincetown Housing Authority did not have covered payroll and, as a result, had no pension fund appropriation or net pension liability for the year ended December 31, 2019.



## **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

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To the Honorable Barnstable Retirement Board  
Barnstable County Retirement Association  
Barnstable, Massachusetts

We have audited the financial statements of the Barnstable County Retirement Association (BCRA), as of and for the year ended December 31, 2019 which collectively comprise the Barnstable County Retirement Association's basic financial statements and have issued our report thereon dated August 25, 2020. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Barnstable County Retirement Association's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Barnstable County Retirement Association's internal control. Accordingly, we do not express an opinion on the effectiveness of Barnstable County Retirement Association's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Barnstable County Retirement Association's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Powers & Sullivan LLC*

August 25, 2020